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**LIST OF NDC SUBSIDIARIES AND AFFILIATES****Subsidiaries and Affiliates****Addresses**

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**SUBSIDIARIES****OPERATIONAL**

1 Batangas Land Company, Inc.	6/F NDC Bldg., 116 Tordesillas St., Salcedo Village, Makati City
2 First Cavite Industrial Estate, Inc.	6/F NDC Bldg., 116 Tordesillas St., Salcedo Village, Makati City
3 GY Real Estate, Inc.	6/F NDC Bldg., 116 Tordesillas St., Salcedo Village, Makati City
4 Kamayan Realty Corp.	6/F NDC Bldg., 116 Tordesillas St., Salcedo Village, Makati City
5 Phil. International Trading Corp.	5/F NDC Bldg., 116 Tordesillas St., Salcedo Village, Makati City
6 Pinagkaisa Realty Corp.	6/F NDC Bldg., 116 Tordesillas St., Salcedo Village, Makati City

**NON-OPERATIONAL**

7 First Centennial Clark Corp.	6/F NDC Bldg., 116 Tordesillas St., Salcedo Village, Makati City
8 NDC Phil. Infrastructure Corp.	6/F NDC Bldg., 116 Tordesillas St., Salcedo Village, Makati City

**WINDING-UP**

9 Manila Gas Corp.	7/F NDC Bldg., 116 Tordesillas St., Salcedo Village, Makati City
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**AFFILIATES****OPERATIONAL**

10 Asean Bintulu Fertilizer	18th KM, Tajungn Kidurong, PO Box 482, 97008 Bintulu, Sarawak, Malaysia
11 LIDE Management Corp.	Gate 1 Leyte Industrial Development Estate Isabel, Leyte
12 Manila Exposition Complex, Inc.	WTCCM Bldg., Sen. Gil Puyat Ave., cor. D. Macapagal, Pasay City
13 Phil. Mining Development Corp.	2904 B West Tower, Philippine Stock Exchange Center, Pasig City
14 Philippine Pharma Procurement Inc.	2 <sup>nd</sup> Floor NDC Building, 116 Tordesillas St. Salcedo Village, Makati City
15 San Carlos Bio-Energy, Inc.	1207 Security Bank Center, 6776 Ayala Avenue, Makati City
16 Science Park of the Phils.	15th/F PS Bank Center, 277 Paseo de Roxas, Makati City

**NON-OPERATIONAL**

1 Interbank Venture Capital Corp.	Union Bank of the Philippines, 5th/F SSS Bldg., Ayala Ave., Makati City
2 Menzi Development Corp.	c/o Privatization Management Office
3 Phil. Veterans Inv't. and Dev't. Corp.	Malate, Manila
4 PICOP Resources	2/F, Moredel Bldg., 2280 Pasong Tamo Ext., Makati City
5 UP-NDC Basilan Plantations, Inc.	8/F NDC Bldg., 116 Tordesillas St., Salcedo Village, Makati City

**FOR DISSOLUTION**

6 Alabang-Sto. Tomas Dev't. Inc.	Km 15, East Service Road, Bicutan, Paranaque City
7 P.T. Asean Aceh Fertilizer Corp.	Krueng Geukueh PO Box 09, Lhokseumaue, Aceh, Utara, Indonesia
8 Philbancor Venture Capital Corp.	c/o Metropolitan Bank & Trust Co., Metrobank Bldg., Sen. Gil Puyat Ave., Makati City
9 Veterans Venture Capital Corp.	c/o Veterans Outpatient Center, Veterans Center, Taguig
10 Interventure VCC	c/o Union Bank of the Philippines, Meralco Ave cor Onyx Road, Ortigas Center

**PRE-OPERATING**

10 Asean Potash Mining Inc.	1363 Hydrotek Bldg., Soi Ladprao 94, Wangthonglang, Bangkok, Thailand
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**UNDER RECEIVERSHIP/ REHABILITATION**

11 National Steel Corp.	27/F, 88 Corporate Center, Valero cor. Sedeno St., Makati City
12 Refractories Corp. of the Phils.	12/F, Prestige Tower, Emerald Ave., Ortigas Center, Pasig City