FOR THE YEAR 2023

GENERAL INSTRUCTIONS:

- 1. FOR GOVERNMENT CORPORATION: THIS GCIS SHOULD BE SUBMITTED WITHIN THIRTY (30) CALENDAR DAYS FROM THE DATE OF RELEASE OF MEMORANDUM CIRCULAR NO. 3 AND SUBSEQUENTLY THEREAFTER, 30 DAYS FROM THE DATE OF THE STOCKHOLDERS' MEETING. DO NOT LEAVE ANY ITEM BLANK. WRITE "N.A." IF THE INFORMATION REQUIRED IS NOT APPLICABLE TO THE GOVERNMENT CORPORATION OR "NONE" IF THE INFORMATION IS NON-EXISTENT.
- 2. IF NO MEETING IS HELD, THE CORPORATION SHALL SUBMIT THE GCIS TOGETHER WITH AN AFFIDAVIT OF NON-HOLDING OF MEETING WITHIN THIRTY (30) CALENDAR DAYS FROM THE DATE OF THE SCHEDULED ANNUAL MEETING (AS PROVIDED IN THE BY-LAWS). HOWEVER, SHOULD AN ANNUAL STOCKHOLDERS' MEETING BE HELD THEREAFTER, A NEW GCIS SHALL BE SUBMITTED/FILED.
- 3. THIS GCIS SHALL BE ACCOMPLISHED IN ENGLISH AND CERTIFIED AND SWORN TO BY THE CORPORATE SECRETARY OF THE GOVERNMENT CORPORATION.
- 4. THE GCG SHOULD BE TIMELY APPRISED OF RELEVANT CHANGES IN THE SUBMITTED INFORMATION AS THEY ARISE. FOR CHANGES RESULTING FROM ACTIONS THAT AROSE BETWEEN THE ANNUAL MEETINGS, THE GOVERNMENT CORPORATION SHALL SUBMIT ONLY THE AFFECTED PAGE OF THE GCIS THAT RELATES TO THE NEW INFORMATION TOGETHER WITH A COVER LETTER SIGNED BY THE CORPORATE SECRETARY OF THE GOVERNMENT CORPORATION. THE PAGE OF THE GCIS AND COVER LETTER SHALL BE SUBMITTED WITHIN SEVEN (7) DAYS AFTER SUCH CHANGE OCCURRED OR BECAME EFFECTIVE.
- 5. SUBMIT A SOFT COPY IN **EXCEL FORMAT** SAVED IN A NON-REWRITABLE CD THE GCIS TO THE GCG SECRETARIAT, ROOM 479 MABINI HALL, MALACANANG COMPOUND.
- 6. ONLY THE GCIS ACCOMPLISHED IN ACCORDANCE WITH THESE INSTRUCTIONS SHALL BE CONSIDERED AS HAVING BEEN FILED.
- 7. THIS GCIS MAY BE USED AS EVIDENCE AGAINST THE GOVERNMENT CORPORATION AND ITS RESPONSIBLE DIRECTORS/OFFICERS FOR ANY VIOLATION OF EXISTING LAWS, RULES AND REGULATIONS

======== PLEASE PR	RINT LEGIBLY =========	=======	
GOVERNMENT CORPORATION NAME: NAT	TONAL DEVELOPMENT COMPANY	DATE CREATED:	
SECONDARY NAME, <i>IF ANY</i> .			
CHARTER, IF ANY.	FISCAL YEAR END:		
Presidential Decree No. 1648, A	s Amended	December 31, 2023	
DATE OF ANNUAL MEETING PER BY-LAWS:		CORPORATE TAX IDENTIFICATION NUMBER (TIN)	
NA		000-164-120-000	
ACTUAL DATE OF ANNUAL MEETING:		URL ADDRESS:	
		www.ndc.gov.ph	
COMPLETE PRINCIPAL OFFICE ADDRESS:		E-MAIL ADDRESS:	
NDC Building, 116 Tordesillas Street, Salce	do Village, Makati City	info@ndc.gov.ph	
COMPLETE BUSINESS ADDRESS:	FAX NUMBER:		
NDC Building, 116 Tordesillas Street, Salce	(8) 840-4862		
NAME OF EXTERNAL AUDITOR & ITS SIGNING PARTNER: ATTA	CHED AGENCY (if applicable):	TELEPHONE NUMBER(S):	
Commission on Audit NDC	is attached to the Department of Trade and Industry	(8) 840-4838	
PRIMARY PURPOSE/ACTIVITY/INDUSTRY PRESENTLY ENGAGED IN		GEOGRAPHICAL CODE:	
Engage or invest in or extend loans and guarantees to, or enter in whether in the majority or minority position in commercial, industria may be necessary or contributory to the economic development of the	al, mining, agricultural and other enterprises, which	NCR	
======== INTERCOMPANY	AFFILIATIONS ========	========	
PARENT COMPANY	ADDRESS	3	
SUBSIDIARY/AFFILIATE	ADDRESS	6	
(Please See Attached Sheet)			
NOTE: USE ADDITION	AL SHEET IF NECESSARY		

LIST OF NDC SUBSIDIARIES AND AFFILIATES

EIST OF NDC SUBSIDIANTES AND AFFICIATES	
Subsidiaries and Affiliates	Addresses
SUBSIDIARIES	
OPERATIONAL 1 Batangas Land Company, Inc.	6/F NDC Building 116 Tordesillas Street, Salcedo Village, Makati City
2 First Cavite Industrial Estate, Inc.	6/F NDC Building 116 Tordesillas Street, Salcedo Village, Makati City
3 GY Real Estate, Inc.	6/F NDC Building 116 Tordesillas Street, Salcedo Village, Makati City
4 Kamayan Realty Corporation	6/F NDC Building 116 Tordesillas Street, Salcedo Village, Makati City
5 Philippine International Trading Corporation	5/F NDC Building 116 Tordesillas Street, Salcedo Village, Makati City
6 Pinagkaisa Realty Corporation	6/F NDC Building 116 Tordesillas Street, Salcedo Village, Makati City
NON-OPERATIONAL	
7 First Centennial Clark Corporation	6/F NDC Building 116 Tordesillas Street, Salcedo Village, Makati City
8 NDC - Philippine Infrastructure Corporation	6/F NDC Building 116 Tordesillas Street, Salcedo Village, Makati City
FOR DISSOLUTION	
9 Luzon Stevedoring Corporation	Tacoma and 2nd Streets, Port Area, Manila
WINDING UP 10 Manila Gas Corporation	7/F NDC Building 116 Tordesillas Street, Salcedo Village, Makati City
10 Inamia Gas Corporation	771 NDO Dulluling 110 Totuesillas Street, Salcedo Village, Ivianati Oity
AFFILIATES	
OPERATIONAL 11 ASEAN Bintulu Fertilizer SDN. BHD.	Level C7. Tever 4. Detrenes Tuin Tevers World Lungs of City Control 50000 World Lungs of Miles
11 ASEAN BINITUM FERMIZER SDN. BHD. 12 LIDE Management Corporation	Level 67, Tower 1, Petronas Twin Towers, Kuala Lumpur City Centre, 50088 Kuala Lumpur, Malaysia Administration Building, Gate 1, Leyte Industrial Development Estate, Isabel, Leyte
13 Manila Exposition Complex, Inc.	17/F Robinsons Summit Center, 6783 Ayala Avenue, Makati City
14 Philippine Mining Development Corporation	3001B & C West Tower, Philippine Stock Exchange Center Ortigas Center, Pasig City
15 Philippine Pharma Procurement Inc.	Penthouse NDC Building 116 Tordesillas Street, Salcedo Village, Makati City
16 San Carlos Bioenergy, Inc.	14/Floor, Net One Center, 3rd Avenue Corner 26th Street, E-Square, Crescent Park West, Bonifacio Global
17 Science Park of the Philippines, Inc.	City, Taguig 17/F Robinsons Summit Center, 6783 Ayala Avenue, Makati City
17 Science Faix of the Fillippines, inc.	17/F RODINSONS Summit Center, 0703 Ayala Avenue, Makati City
NON-OPERATIONAL	
18 First International Document Masters, Inc.	c/o Riverside College, Inc. 24 Dr. Pablo Torre Street, Bacolod City
19 Menzi Development Corporation	c/o Privatization Management Office
20 Metro Hospital Waste Conversion	4522 Bataan Street Tambo, Paranaque, Metro Manila
21 Paper Industries Corporation of the Philippines22 Philippine Dockyard Corporation	2/F Moredel Building, 2280 Pasong Tamo Extension, Makati City
23 PHIVIDEC Industrial Estate	Malate, Manila
24 San Jose Oil Company	nado, nama
25 Triad Asia, Ltd.	
26 UP-NDC Basilan Plantations, Inc.	8/F NDC Bldg., 116 Tordesillas St., Salcedo Village, Makati City. C/O Office of the VP for Business
20 01 -NDO Dasharri faritations, inc.	Development UP Admin Building, UP Campus, Diliman, Quezon City
FOR DISSOLUTION	
27 Alabang-Sto. Tomas Development, Inc.	6/F NDC Building 116 Tordesillas Street, Salcedo Village, Makati City
28 Interbank Venture Capital Corporation	Union Bank of the Philippines, 5/F SSS Building., Ayala Avenue, Makati City
29 P.T. Asean Aceh Fertilizer Corporation	Krueng Geukueh PO Box 09, Lhokseumaue, Aceh, Utara, Indonesia
30 Philbancor Venture Capital Corporation	c/o Metropolitan Bank & Trust Co., Metrobank Building Sen. Gil Puyat Avenue, Makati City
31 Resort Hotels	ole Velegere Outration Contra Velegere Onder Tear'
32 Veterans Venture Capital Corporation	c/o Veterans Outpatient Center, Veterans Center, Taguig
UNDER RECEIVERSHIP	
33 National Steel Corporation	27/F, 88 Corporate Center, Valero corner Sedeno Street, Makati City
34 Refractories Corporation of the Philippines	12/F, Prestige Tower, Emerald Avenue, Ortigas Center, Pasig City
PRE-OPERATING	
35 ASEAN Potash Mining Corporation	TRC Building, No. 8, Sukhaphiban 5 Soi 32, Tha Raeng, Bang Khen District, Bangkok 10220, Thailand

OTHERS SHARES OF STOCK ACQUIRED FROM LUZON STEVEDORING CORPORATION 36 LSCO - PDCP 37 LSCO - PLDT 38 LSCO - Republic Planters Bank

GOVERNM	OVERNMENT CORPORATION NAME: NATIONAL DEVELOPMENT COMPANY											
	CAPITAL STRUCTURE											
AUTHORIZ	AUTHORIZED CAPITAL STOCK, if applicable											
		TYPE OF SHARES*	NUMBER OF SHARES	PAR/STATED VALUE			NT (PhP)					
		TIFE OF SHARES	NOWBER OF SHARES		-	(No. of shares X	Par/Stated Value)					
		Not Specified in Charter	Not Specified in Charter	Not Specified in	Charter		10,000,000,000.00					
			TOTAL		TOTAL ₱		10,000,000,000.00					
SUBSCRIE	SUBSCRIBED CAPITAL, if applicable											
FILIPINO	NO. OF STOCKHOLDERS	TYPE OF SHARES*	NUMBER OF SHARES	NUMBER OF SHARES IN THE HANDS OF THE PUBLIC**	PAR/STATED VALUE	AMOUNT (PhP)	% OF OWNERSHIP					
ROP	1	Not Specified in Charter	Not Spe	cified in Charter	Not Specified in Charter	8,602,803,483.00	100%					
		TOTAL		TOTAL	TOTAL ₱	8,602,803,483.00						
	•	-				-						
FILIPINO	NO. OF STOCKHOLDERS	TYPE OF SHARES*	NUMBER OF SHARES	PAR/STATED	VALUE	AMOUNT (PhP)	% OF OWNERSHIP					
ROP	1	Not Specified in Charter	Not Specified in Charter	Not Specified in	Charter	8,602,803,483.00	100%					
		TOTAL			TOTAL ₱	8,602,803,483.00						

NOTE: USE ADDITIONAL SHEET IF NECESSARY

G	GOVERNMENT CORPORATION NAME: NATIONAL DEVELOPMENT COMPANY									
	DIRECTORS / OFFICERS									
	NAME, NATIONALITY AND CURRENT RESIDENTIAL ADDRESS	PRESIDENTIAL APPOINTEE	BOARD	STOCKHOLDER	EX-OFFICIO	EXECUTIVE COMMITTEE	TAX IDENTIFICATION NO.	COMPENSATION PACKAGE / YEAR	DESIGNATION TO OTHER BOARDS OF AFFILIATES/SUBSIDIARIES	
1	ALFREDO E. PASCUAL Filipino, 5/F Industry and Investments Building 385 Sen. Gil Puyat, Makati City	Y	С	N	DTI Secretary	/ C	145-805-249	N/A	Please see attached list	
	BENJAMIN E. DIOKNO Filipino, DOF Building, BSP Complex, Roxas Boulevard, Manila	Y	М	N	DOF Secretary	A / M	110-841-046	N/A	NA	
	AMENAH F. PANGANDAMAN Filipino, Boncodin Hall, General Solano Street, San Miguel, Manila	Y	М	N	DBM Secretary	A/C	203-210-836	N/A	NA	
4	RAPHAEL PERPETUO M. LOTILLA Filipino, Energy Center, 34th Street, Rizal Drive, BGC, Taguig City	Y	М	N	DOE Secretary	N&C/M	110-843-846	N/A	NA	
	MARIA ANTONIA YULO LOYZAGA Filipino, 4/F DENR Building Visayas Ave. Diliman, Quezon City	Y	М	N	DENR Secretary	A/M	136-659-209	N/A	Please see attached list	
6	ELI M. REMOLONA, JR. Filipino, A. Mabini Street corner P. Ocampo Street, Malate, Manila	Y	М	N	BSP Governor	N&C/M	353-817-598	N/A	NA	
7	DANTE O. TIÑGA Filipino, Sen. Gil J. Puyat Avenue corner Makati Avenue, Makati City	Y	М	N	DBP Chairman	N&C/C	105-549-336	N/A	Please see attached list	
8	CEFERINO S. RODOLFO Filipino, 1 Pinagsalubungan Street, Sta. Ana, Taguig City	Y	М	N	BOI Vice Chairman	/ M	111-621-620	N/A	Please see attached list	
	ARSENIO M. BARTOLOME III Filipino, Amber Place, 67 Bayani Road, Fort Bonifacio, Taguig City	Y	М	N	Private Sector Representative	М	110-179-356	Please see CPF	NA	
10	. ANTONILO DC. MAURICIO Filipino, 20 Syracuse Street Better Living Parañaque City	Y	М	N	NDC General Manager	М	234-609-337	Please see CPF	Please see attached list	

INSTRUCTIONS:

FOR BOARD COLUMN, PUT "C" FOR CHAIRMAN, "M" FOR MEMBER, "I" FOR INDEPENDENT DIRECTOR.

FOR PRESIDENTIAL APPOINTEE COLUMN, PUT "Y" IF A PRESIDENTIAL APPOINTEE "N" IF NOT.

FOR STOCKHOLDER COLUMN, PUT "Y" IF A STOCKHOLDER, "N" IF NOT.

FOR OFFICER COLUMN, INDICATE PARTICULAR POSITION IF AN OFFICER, FROM VP UP INCLUDING THE POSITION OF THE TREASURER, SECRETARY, COMPLIANCE OFFICER AND/OR ASSOCIATED PERSON.

FOR EXECUTIVE COMMITTEE, INDICATE "C" IF MEMBER OF THE COMPENSATION COMMITTEE; "A" FOR AUDIT COMMITTEE; "N" FOR NOMINATION AND ELECTION COMMITTEE.

ADDITIONALLY WRITE "C" AFTER SLASH IF CHAIRMAN AND "M" IF MEMBER.

DESIGNATION TO OTHER BOARDS OF AFFILIATES/SUBSIDIARIES (ATTACHMENT)

Subsidiaries and Affiliates	Designation
1 Philippine International Trading Corporation	Chairman
1 Philippine International Trading Corporation	Director
1 Philippine International Trading Corporation	Director
1 Philippine International Trading Corporation	Director
 ASEAN Bintulu Fertilizer Sdn Bhd ASEAN Potash Chaiyaphum Public Company Limited LIDE Management Corporation Manila Exposition Complex, Inc. Philippine International Trading Corporation 	Director Director Chairman Director Director
	 Philippine International Trading Corporation Philippine International Trading Corporation Philippine International Trading Corporation Philippine International Trading Corporation ASEAN Bintulu Fertilizer Sdn Bhd ASEAN Potash Chaiyaphum Public Company Limited LIDE Management Corporation Manila Exposition Complex, Inc.

GOVERNMENT CORPORATION NAME: NATIONAL DEVELOPMENT COMPANY DIRECTORS / OFFICERS

DIRECTORS / OFFICERS								
NAME, NATIONALITY AND CURRENT RESIDENTIAL ADDRESS	PRESIDENTIAL APPOINTEE	BOARD	STOCKHOLDER	OFFICER	EXECUTIVE COMMITTEE	TAX IDENTIFICATION NO. (TIN)	COMPENSATION PACKAGE / YEAR	DESIGNATION TO OTHER BOARDS OF AFFILIATES/SUBSIDIARIES
ANTONILO DC. MAURICIO Filipino, 20 Syracuse Street Better Living Parañaque City	Y	М	N	General Manager	/ M	234-609-337	Please see CPF	Please see attached sheet
SATURNINO H. MEJIA Filipino, 79 Rosa Alvero Street Loyola Heights, Quezon City	N	N	N	Assistant General Manager	N/A	100-175-986	Please see CPF	Please see attached sheet
RHOEL Z. MABAZZA Filipino, 5940 Matilde Street, Poblacion, Makati City	N	N	N	Assistant General Manager / Corporate	N/A	160-105-246	Please see CPF	Please see attached sheet
4. GENEFLOR L. SANTIAGO-LUMBANG Filipino, 2629 Daang Hari Street, United Parañaque Subdivision 2, Parañaque City	N	N	N	Assistant General Manager	N/A	423-211-728	Please see CPF	Please see attached sheet
 ALEWIJN AIDAN K. ONG Filipino, Unit L Greenhills, Courtyard II, J. Asinas Street, San Juan 	N	N	N	Assistant General Manager	N/A	173-748-923	Please see CPF	N/A
6. LEOPOLDO JOHN F. ACOT Filipino, 17 Madrid Street, Merville Park, Barangay Merville, Parañaque City	N	N	N	Assistant General Manager	N/A	101-361-477	Please see CPF	N/A
7. JOYCE ANNE N. ALIMON Filipino, Unit 1506 Westgate Plaza H.V. Dela Costa Street, Salcedo Village, Makati	N	N	N	Assistant General Manager	N/A	150-846-341	Please see CPF	N/A
8. BENJAMIN IRINEO JUDE F. RABUCO III Filipino, 1142 Don Quijote Street, Sampaloc, Manila	N	N	N	Department Manager III	N/A	201-423-523	Please see CPF	Please see attached sheet

INSTRUCTIONS:

FOR BOARD COLUMN, PUT "C" FOR CHAIRMAN, "M" FOR MEMBER, "I" FOR INDEPENDENT DIRECTOR.

FOR PRESIDENTIAL APPOINTEE COLUMN, PUT "Y" IF A PRESIDENTIAL APPOINTEE "N" IF NOT.

FOR STOCKHOLDER COLUMN, PUT "Y" IF A STOCKHOLDER, "N" IF NOT.

FOR OFFICER COLUMN, INDICATE PARTICULAR POSITION IF AN OFFICER, FROM VP UP INCLUDING THE POSITION OF THE TREASURER, SECRETARY, COMPLIANCE OFFICER AND/OR ASSOCIATED PERSON FOR EXECUTIVE COMMITTEE, INDICATE "C" IF MEMBER OF THE COMPENSATION COMMITTEE; "A" FOR AUDIT COMMITTEE; "N" FOR NOMINATION AND ELECTION COMMITTEE.

ADDITIONALLY WRITE "C" AFTER SLASH IF CHAIRMAN AND "M" IF MEMBER.

COMPENSATION FOR OFFICERS

POSITION / TITLE	JOB GRADE	BASIC SALARY		BASIC SALARY BENEFITS		TCF		PBB		NO. OF OFFICERS	POSITION TCF
POSITION / TITLE	JOB GRADE	MINIMUM	MAXIMUM	MINIMUM	MAXIMUM	MINIMUM	MAXIMUM	MINIMUM	MAXIMUM	NO. OF OFFICERS	FUSITION TOF
General Manager	17	2,270,388.00	2,270,388.00	N/A	702,398.00	2,270,388.00	2,972,786.00			1	N/A
Assistant General Manager	16	2,009,184.00	2,043,624.00	634,864.00	640,604.00	2,644,048.00	2,684,228.00	Per GCG	Circular	6	N/A
Department Manager	14	1,573,488.00	1,573,488.00	N/A	492,248.00	1,573,488.00	2,065,736.00			1	N/A

COMPENSATION FOR OFFICERS

NAME OF BENEFIT	GENERAL	ASSISTANT GENERAL	ASSISTANT GENERAL	ASSISTANT GENERAL	ASSISTANT GENERAL	ASSISTANT GENERAL	ASSISTANT GENERAL	DEPARTMENT	COVERAGE	LEGAL BASIS
NAME OF BENEFIT	MANAGER	MANAGER A	MANAGER B	MANAGER C	MANAGER D	MANAGER E	MANAGER F	MANAGER	COVERAGE	LEGAL BASIS
PERA	24,000.00	24,000.00	24,000.00	24,000.00	24,000.00	24,000.00	24,000.00	24,000.00	12 months	DBM Circular 2011-2
Representation Allowance**	132,000.00	120,000.00	120,000.00	120,000.00	120,000.00	120,000.00	120,000.00	90,000.00	12 months	DBM National Budget Circular 546
Transportation Allowance**	132,000.00	120,000.00	120,000.00	120,000.00	120,000.00	120,000.00	120,000.00	90,000.00	12 months	DBM National Budget Circular 546
Uniform Allowance	6,000.00	6,000.00	6,000.00	6,000.00	6,000.00	6,000.00	6,000.00	6,000.00	12 months	DBM Budget Circular No. 2018-1
13th Month	189,199.00	170,302.00	168,102.00	167,432.00	167,432.00	167,432.00	167,432.00	131,124.00	1 month	GCG Memorandum Circular No. 2018-3
14th Month	189,199.00	170,302.00	168,102.00	167,432.00	167,432.00	167,432.00	167,432.00	131,124.00	1 month	GCG Memorandum Circular No. 2018-3
Cash Gift	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	12 months	GCG Memorandum Circular No. 2018-3
SRI	20,000.00	20,000.00	20,000.00	20,000.00	20,000.00	20,000.00	20,000.00	10,000.00	12 months	DBM Budget Circular 2020-6
PEI	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	12 months	DBM Budget Circular 2017-4

COMPENSATION FOR DIRECTORS

GOCC Class per EO 24	С
Per Diem for Board Meetings	15,000.00
Per Diem for Committee Meetin	g 9,000.00

NAME OF DIRECTOR	BOD MEETINGS ATTENDED	TOTAL BOD PER DIEMS	COMMITTEE MEMBERSHIP	COMMITTEE MEETINGS ATTENDED	TOTAL COMMITTEE PER DIEMS	REIMBURSEMENTS	TOTAL
Arsenio M. Bartolome III	7	105,000.00	2	3	27,000.00		132,000.00
Antonilo DC. Mauricio	7	105,000.00	1	3	27,000.00		132,000.00

REIMBURSABLE EXPENSES (if applicable)

NAME OF DIRECTOR	TOTAL	BREAKDOWN
N/A	N/A	N/A

COMPENSATION FROM INVESTEE COMPANIES (If applicable)						
***Not Receiving RA	**Not Receiving TA					
Antonilo DC. Mauricio	Saturnino H. Mejia					

DESIGNATION TO OTHER BOARDS OF AFFILIATES/SUBSIDIARIES (ATTACHMENT)

	Subsidiaries and Affiliates	Designation
1. ANTONILO DC. MAURICIO	1 ASEAN Bintulu Fertilizer Sdn Bhd	Director
	2 ASEAN Potash Chaiyaphum Public Company Limited	Director
	3 LIDE Management Corporation	Chairman
	4 Manila Exposition Complex, Inc.	Director
	5 Philippine International Trading Corporation	Director
2. SATURNINO H. MEJIA	1 Batangas Land Company, Inc.	Director
	2 First Cavite Industrial Estate, Inc.	Director
	3 GY Real Estate, Inc.	Director
	4 Manila Exposition Complex, Inc.	Director
	5 Manila Gas Corporation	Trustee
	6 NDC - Philippine Infrastructure Corporation	Director
	7 Pinagkaisa Realty Corporation	Director
3. RHOEL Z. MABAZZA	1 Batangas Land Company, Inc.	Director
	2 First Cavite Industrial Estate, Inc.	Director
	3 GY Real Estate, Inc.	Director
	4 Kamayan Realty Corporation	Director
	5 Manila Exposition Complex, Inc.	Director
	6 Manila Gas Corporation	Trustee
	7 NDC - Philippine Infrastructure Corporation	Director
	8 Pinagkaisa Realty Corporation	Director
4. GENEFLOR L. SANTIAGO-LUMBANG	1 Manila Exposition Complex, Inc.	Director
5. BENJAMIN IRINEO JUDE F. RABUCO III	1 GY Real Estate, Inc.	Director
	2 Pinagkaisa Realty Corporation	Director

OVERNMENT CORPORATION NAME: NAT		COMPOSITION
BOARD COMMITTEES	FUNCTION	COMPOSITION
Executive Committee	The Executive Committee, in accordance with the authority	
	granted by the Board, shall act on such specific matters within	
	the competence of the Board as may from time to time be	
	delegated to the Executive Committee in accordance with the	
	NDC's charter except with respect to (i) the filing of vacancies	
	on the Board or in the Executive Committee; (ii) the	
	amendment or repeal of any resolution of the Board which by	
	its express terms is not so amendable or repealable (iii)	
	remittance of cash dividends; and (iv) the exercise of powers	
	delegated by the Board exclusively to other committees, if any.	
Audit and Risk Management Committee	The Audit and Risk Management Committee is expected,	Chairman : Saa Amanah E Bangandaman ar har altarnata
Addit and Nisk Management Committee	through the provision of checks and balances, to bring positive	
	results in supervising and supporting NDC Management. It	· ·
	shall also assist the Board in discharging its corporate	, ,
	governance responsibilities, in particular, to review the Group's	
	risk profile, including prioritization and assessment of risk.	
	lisk profile, including prioritization and assessment of fisk.	
Nomination and Remuneration Committee	The Nomination and Remuneration Committee shall be	Chairman : Mr. Dante O. Tiñga or his alternate
Normation and Nemuneration Committee	responsible for the nomination, reviewing, and evaluation of	
	the qualifications of all persons nominated to positions in the	
	GOCC which require appointment by the Board.	Occ. Raphaci i cipetao W. Lotina di Ilio alternate
	Toda Millott roquite appointment by the board.	
Governance Committee	The Governance Committee shall assist the Board of	Chairman : Sec. Alfredo E. Pascual or his alternate
Coroniano Committo		Members : USec. Ceferino S. Rodolfo or his alternate
	2. Colors II. Islanding the corporate governance responsibilities.	Mr. Arsenio M. Bartolome III
		Will Allocatio Wil Dartolomo III

GOVERNMENT CORPORATION NAME: NATI	======= PLEASE PRINT LEGIBLY =============== ONAL DEVELOPMENT COMPANY		==
		NATURE/EXTEN	IT OF
LIST OF AFFILIATES/SUBSIDIARIES	DESCRIPTION	INVESTMEN	
SUBSIDIARIES: OPERATIONAL		Туре	%
Batangas Land Company, Inc.	Realty company	Common	60%
First Cavite Industrial Estate, Inc. (FCIE)	Management of FCIE area	Common	100%
GY Real Estate, Inc.	Realty company	Common	60%
Kamayan Realty Corporation	Realty company	Common	60%
Philippine International Trading Corporation	Trading	Common	99.50%
Pinagkaisa Realty Corporation	Realty company	Common	60%
NON-OPERATIONAL			
First Centennial Clark Corporation	Construction, management & operation of 1998 Expo. Pilipino	Common & Preferred	60%
NDC - Philippine Infrastructure Corporation	Management company for infrastructure projects	Common	100%
FOR DISSOLUTION			
Luzon Stevedoring Corporation	Stevedoring	Common	100%
WINDING UP			_
Manila Gas Corporation	Gas pipeline and bottled LPG	Common	91.70%
AFFILIATES:			
ASEAN Bintulu Fertilizer SDN. BHD.	Production of ammonia & urea	Common	9.50%
LIDE Management Corporation	Management of Leyte Industrial Development Estate (LIDE)		20%
Manila Exposition Complex, Inc.	Management of the World Trade Center		36.36%
Philippine Mining Development Corporation	Mining		20%
Philippine Pharma Procurement Inc.	Distribution of lower cost medicine		40%
San Carlos Bioenergy, Inc.	Ethanol distillery		3.86%
Science Park of the Philippines, Inc.	Industrial estate development	Common	4.59%
NON-OPERATIONAL			
First International Document Masters, Inc.	Medical transcription		40%
Menzi Development Corporation	Manufacturer of security paper	Common	5.20%
Metro Hospital Waste Conversion	Intended to operate waste facility		40%
Paper Industries Corporation of the Philippines	Pulp & paper production	Common	0.28%
Philippine Dockyard Corporation			35%
PHIVIDEC Industrial Estate			23.95%
San Jose Oil Company			20%
Triad Asia, Ltd.			50%
UP-NDC Basilan Plantations, Inc.	Rubber, coconut & coffee plantations		40%
FOR DISSOLUTION	I	1	1
Alabang-Sto. Tomas Development, Inc.	Infrastructure development		49%
Interbank Venture Capital Corporation	Venture Capital Corporation		20%
P.T. Asean Aceh Fertilizer Corporation	Manufacturer of urea	Common	13%
Philbancor Venture Capital Corporation	Venture Capital Corporation		20%
Resort Hotels	Venture Conital Corneration	Common	6.30%
Veterans Venture Capital Corporation	Venture Capital Corporation		20%
UNDER RECEIVERSHIP	Indoor, do not on a stand	lo	L 0.500/
National Steel Corporation Refractories Corporation of the Philippines	Manufacturer of steel	Common & Preferred	0.53% 33%
	I	I	3370
PRE-OPERATING ASEAN Detach Mining Corneration	Mining of notoch	l Common	10/
ASEAN Potash Mining Corporation	Mining of potash	Common	1%
<u>OTHERS</u>			
SHARES OF STOCK ACQUIRED FROM LUZO	N STEVEDORING CORPORATION	1 0	I 604
LSCO - PDCP		Common	0%
LSCO - PLDT		Common	0%
	IOTE, LISE ADDITIONAL SUITET IT NECESSARY	Common	υ%
LSCO - Republic Planters Bank	OTE: USE ADDITIONAL SHEET IF NECESSARY	Common	0%

TOTAL NUMBER OF STOCKHOLDERS: 1						
TOTAL ASSETS BASED ON LATEST AUDI	TED EINANCIA	I STATEMEN	 TC:	0		
TOTAL ASSETS BASED ON LATEST AUDI						
			ER'S INFORMATION	<u> </u>	AMOUNT DAID	TAY IDENTIFICATION
NAME, NATIONALITY, IF APPLICABLE		SHARE	S SUBSCRIBED		AMOUNT PAID	TAX IDENTIFICATION
AND CURRENT ADDRESS	TYPE	NUMBER	AMOUNT (PhP)	% OF OWNERSHIP	(PhP), <i>IF</i> APPLICABLE	NO. (TIN) FOR FILIPINOS
Republic of the Philippines	Not specified in Charter		8,602,803,483.00	100.00	8,602,803,483.00	
2.						
3.						
4.						
5.						
6.						
7.	TOTAL					
TOTAL AMOUNT OF		CADITAI	8,602,803,483			
TOTAL AMOUNT OF	SOBSCRIBED		MOUNT OF PAID-UP		8,602,803,483	
INSTRUCTION: S	PECIFY THE	TOP 20 STOCI	KHOLDERS AND INI	DICATE THE RE	ST AS OTHERS	

Note: For PDTC Nominee included in the list, please indicate further the beneficial owners owning more than 5% of any class of the company's voting securities. Attach separate sheet, if necessary.

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CORPORATE NAME: NATIONAL DE	VELOPME	NT COMPANY	,			
TOTAL NUMBER OF STOCKHOLDE	RS:					
TOTAL ASSETS BASED ON LATEST) FS: ₱ 31,561,	227,058			
		STOCKHO	OLDER'S INFORM	ATION		
NAME, NATIONALITY, <i>IF</i>		SHARE	ES SUBSCRIBED		AMOUNT PAID	TAX IDENTIFICATION
APPLICABLE AND CURRENT ADDRESS	TYPE	NUMBER	AMOUNT (PhP)	% OF OWNERSHIP	(PhP)	NO. (TIN)
8.			•			
	TOTAL			1		
9.						
	TOTAL					
10.						
	TOTAL					
11.				_		
	TOTAL					
12.				_		
	TOTAL					
13.				_		
	TOTAL					
14.				4		
	TOTAL					
TOTAL AMOUNT OF SUE	SCRIBED					
TOTAL AMOUNT OF PAID-UP CAPITAL 8,602,803,483.00						
WOTEN CONTRACTOR				ID INIDIOATE T	IE DEOT 10 0=::-	
INSTRUCTION: SPECIFY THE TOP 20 STOCKHOLDERS AND INDICATE THE REST AS OTHERS						

CORPORATE NAME: NATIONAL DEVI	LOPME	NT COMPANY		· _ ·		
TOTAL NUMBER OF STOCKHOLDERS						
TOTAL ASSETS BASED ON LATEST A	UDITED	FS: ₱ 31,561,2	27,058			
			OLDER'S INFORM	MATION		
NAME MATIONALITY AND CURRENT		SHARI	ES SUBSCRIBED		AMOUNT DAID	TAV IDENTIFICATION
NAME, NATIONALITY AND CURRENT RESIDENTIAL ADDRESS	TYPE	NUMBER	AMOUNT (PhP)	% OF OWNERSHIP	AMOUNT PAID (PhP)	NO. (TIN)
15.	TOTAL					
16.	TOTAL			_		
17.	TOTAL					
18.	TOTAL					
19.	TOTAL					
20.				_		
21. OTHERS (Indicate the number of the remaining stockholders)	TOTAL					
TOTAL AMOUNT OF SUBS	TOTAL	CAPITAL				
101/12/11/1001(1) 01 0000			OUNT OF PAID-U	P CAPITAL	8,602,803,483.00	
INSTRUCTION: S	PECIFY :	THE TOP 20 ST	OCKHOLDERS A	ND INDICATE TH	IE REST AS OTHER	RS

GOVERNMENT CORPORATION NAME: NATIONAL DEVELOPMENT COMPANY							
1. INVESTMENT OF CO	INVESTMENT OF CORPORATE FUNDS AMOUNT (PhP) FOR				AR 2023	DAT	TE OF BOARD
1.1 STOCKS			N/	'A			
1.2 BONDS/COMMI	ERCIAL PAPER		N/	′A			
(Issued by Priva APPLICABLE)	ate Corporations, <i>IF</i>						
	TS/ ADVANCES (PPI)		N/	'A			
1.4 GOVERNMENT	TREASURY BILLS		N/	'A			
1.5 OTHERS			N/	'A			
2. INVESTMENT OF	CORPORATE FUND	S IN A	CTIVITIES	DAT	TE OF BOA	ARD	DATE OF
	DARY PURPOSES (PL				ESOLUTIO		STOCKHOLDERS
	- · · · -		•,				RATIFICATION
3. TREASURY SHARES	3			NO	. OF SHAF	RES	% AS TO THE
							TOTAL NO. OF
							SHARES ISSUED
					N/A		N/A
4. UNRESTRICTED/UN	APPROPRIATED RET	AINED EA	RNINGS AS	OF END	OF LAST I	FISCAL YE	AR
5. DIVIDENDS DECLAR	RED DURING THE IMM	IEDIATEL	Y PRECEDI	NG YEAR:			
TYPE	OF DIVIDEND			AMOUNT (PhP)			DATE DECLARED
5.1 CASH				89,152,600.00			05/01/2023
5.2 STOCK			N/A				
5.3 PROPERTY				N/			
		TOTAL		89,152	,600.00		
6. ADDITIONAL SHARE			D:				
DATE	NO. OF S	HARES		AMOUNT			
SECONDARY LICENSE	DECICED ATION MATE	H CEC AND	D/OD OT!!	ED COVIE	ACENOV-		
SECONDARY LICENSE NAME OF AGENCY:	SEC	П ЭЕС AN	טוטא UTHI I	BSP	AGENCY:	l	IC
TYPE OF	SEC		 	DOF			IC .
DATE ISSUED:							
DATE STARTED							
OPERATIONS:							
TOTAL ANNUAL CO	MPENSATION OF	TOTAL	NO. OF OF	F OFFICERS TOTAL NO		NO. OF	TOTAL
	DIRECTORS DURING THE PRECEDING					& FILE	MANPOWER
				8 EMPLOYEES			COMPLEMENT
P132,000.00						23	31
02,0		ADDITION/	AL SHEET I	F NECESS		-	,
NOTE: USE ADDITIONAL SHEET IF NECESSARY							

SCHEDULE OF CAPITAL EXPENDITURE								
PARTICULARS	SECTOR	FOREIGN COM	IPONENT	NO SUPPORT SUBSIDY		Bank loans		
PARTICULARS	SECTOR	Loan	Grant	Project	Tax	Dalik Idalis		
NDC Industrial Estate Project	Industrial Estate Development							
	Other Source	Total Local Component	Total Cost	Status				
NDC Industrial Estate Project	Internal fund		120,255,171.56	On-going site development works with 76% of works completed				
			120,255,171.56					

GOVERNMENT CORPORATION NAME: NATIONAL DEVELOPMENT COMPANY INCOME STATEMENT - Audited For the year : 2023						
						Amount
					INCOME	
Business Income	402,135,541					
Gains	4,446,303,644					
Other non-operating income	6,033,684.00					
Total Income/(loss)	4,854,472,869					
EXPENSES						
Personnel Services	50,571,131					
Maintenance and Other Operating Expenses	148,109,429					
Financial Expenses	3,925,826					
Non-cash expenses	12,221,077					
Total Expenses	214,827,463					
Income before income Tax	4,639,645,406					
Subsidy Income	-					
Net Income (Loss) Before Tax	4,639,645,406					
Income Tax Expense						
Current tax	29,073,922					
Deferred tax	1,107,990,971					
Other Comprehensive income	4,804,810					
Net Income (Loss) After Tax	3,507,385,323					

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GOVERNMENT CORPORATION NAME: NATIONAL DEVELOPMENT (COMPANY			
CASH FLOW STATEMENT - Audited				
For the year : 2023				
CASH FLOW FROM OPERATING ACTIVITIES	Amount			
Cash Inflows	320,589,056			
Cash Outflows	350,452,581			
Net Cash Provided By (Used in) Operating Actitives	(29,863,525)			
CASH FLOWS FROM INVESTING ACTIVITIES				
Cash Inflows	78,307,432			
Cash Outflows	-			
Net Cash Provided By (Used In) Investing Activities	78,307,432			
CASH FLOWS FROM FINANCING ACTIVITIES				
Cash Inflows	-			
Cash Outflows	89,152,600			
Net Cash Provided By (Used In) Financing Activities	(89,152,600)			
Effect of Exchange Rate Changes on Cash and Cash Equivalents	625,256			
Net Increase (Decrease) in Cash and Cash Equivalents	(40,083,437)			
Cash and Cash Equivalents, Beginning of Period	255,664,554			
Cash and Cash Equivalents, End of Period	215,581,117			
Cash and Cash Equivalents, End of Ferrod	210,001,111			

	MENT CORRORATION NAME NATION	-	-			
	MENT CORPORATION NAME: NATION	IAL DEVELOPMENT	COMPANY			
For the ye						
CASH AN	D INVESTMENT BALANCE REPORT					
	PARTICULARS					
		•				
Cash	on Hand		-			
Cash	in Banks ^{/a}		1,308,651,695.84			
Invest	ment in Government Securities ^{/b}		1,272,769,945.52			
Invest	ment in Private Securities ^{/b}		-			
Others	s ^{/c}		104,273.21			
TOTA	L CASH AND INVESTMENT		2,581,525,914.57	•		
SCHEDUI	LE OF CASH IN BANKS AND INVESTM	ENTS				
I. Cash or	n Hand	_	(Revolving Fund)			
			,			
II. Schedu	ıle of Cash in Banks					
1 Currer	nt Account	2,127,074.65		0.25%		
2 Saving	gs Account	62,360,524.60		0.25%		
3 Time I	Deposit	1,244,164,096.59		0.15%		
Tota	al	1,308,651,695.84				
III. Sched	ule of Investment in Government Secu	rities				
		Amount	Term	Rate/annum	Issuance	Maturity
1 RTBT	ranche 18	545,000,000.00	3656	3.5000%	16-Sep-16	20-Sep-26
2 RTBT	ranche 25	55,000,000.00	1103	2.3750%	02-Mar-21	26-Oct-29
	ranche 26	50,000,000.00	2008	4.6250%	02-Dec-21	01-Dec-32
SUB-1	TOTAL	650,000,000.00				
4 Treasu	urv Bill	30,983,146.12	182	6.2305%	12-Jul-23	10-Jan-24
5 Treasu		11,539,069.42	173	6.0750%	11-Aug-23	
6 Treasu		21,935,017.42	173	5.9750%	01-Sep-23	
7 Treasu		8,990,666.90	161	6.2000%	18-Oct-23	27-Mar-24
8 Treasu	ury Bill	12,622,410.74	343	6.2750%	11-Oct-23	18-Sep-24
9 Treasu	ury Bill					
SUB-1	TOTAL	86,070,310.60				
10 NDC "	AA" Bonds (2nd tranche) (RTB 25-01)	141,366,471.68	8944	4.0000%	29-Apr-13	24-Oct-37
	AA" Bonds (2nd tranche) (RTB 25-01)	169,153,621.76	8944	4.0000%		24-Oct-37
	AA" Bonds (2nd tranche) (RTB 25-01)	522,091.48	8944	4.0000%	•	24-Oct-37
	TOTAL	311,042,184.92				
13 ROP 2	2026	225,657,450.00	1827	1.7500%	07-Oct-21	08-Oct-26
SUB-1	TOTAL	225,657,450.00				
Tota	al	1,272,769,945.52				
IV. Others	S	104,273.21	(Cash Collecting (Officers - Unde	eposited co	llection as
				December 29,	-	

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GOVERNMENT CORPORATION NAME: NATIONAL DEVELOR BALANCE SHEET (For the year: 2023) - Audited	
ASSETS	Amount
Current Assets	<u> </u>
Cash & Cash Equivalents	215,581,117
Other Investments	1,017,866,401
Receivables (net)	231,246,979
Inventories	1,671,740
Others	687,854,590
Total Current Assets	2,154,220,827
Non-Current Assets	•
Financial assets	1,354,658,550
Investment in associate/affiliates	275,309,871
Investment in subsidiaries	402,315,129
Other investments	196,446,890
Receivables (net)	79,111,059
Investment Property	31,472,238,370
Property, Plan & Equipment (net)	188,287,666
Other non-current assets and deferre charges	28,854,755
Total Non-Current Assets	33,997,222,290
TOTAL ASSETS	36,151,443,117
LIABILITIES AND EQUITY	•
Current Liabil	ities
Financial Liabilities	638,903,456
Inter-agency payables	23,616,605
Trust Liabilities	11,696,380
Deferred credits/unearned income	26,048,915
Provisions	322,275,371
Other payables	2,330,260
Total Current Liabilities	1,024,870,987
Non-Current Lia	bilities
Deferred tax liability	7,059,492,309
Trust liabilities	43,006,081
Total Non-Current Liabilities	7,102,498,390
Equity	28,024,073,740.00
TOTAL LIABILITIES AND EQUITY	36,151,443,117

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	2023 - Audited	
NET OPERATING INCOME	Amount	
Schedule 1A		
Accounts receivable - national government	-	
Clients deposit	-	
Collection from advances on insured receivables	-	
Collection of loans receivables		
Collection of pari-passu payables		
Collection of receivables	-	
Collection of receivables employees/others		
Collection of receivables clients, employees, others		
Collection of Sales Contract Receivable		
Dividend Income	13,304,348	
Foreign Exchange gains		
Gain on sale of Investment	-	
Interest and penalties	-	
interest on investments and deposits	135,928,663	
Lease income	223,702,089	
Lease income from acquired assets		
Lease payment receivable car plan		
Share in profit of associates/affiliates	29,060,441	
Misc inc	140,000	
Payable to clients/employees/govt agencies		
Payable to clients/employees/ others		
Redemption of agrarian reform bonds		
Reinsurance claims ECI		
Reinsurance premium Trust liabilities		
Sale of transportation of equipment		
Sale of unserviceable equipment		
Less: Operating expenses		
Personnel Services	(50,571,131)	
Maintenance and other operating expenses	(148,109,429)	
Total:		
TOTAL:	203,454,981	

GOVERNMENT CORPORATION NAME: NATIONAL DEVELOPMENT COMPANY	
CASHFLOWS - Audited	
For the year : 2023	
Collection of interest	33,422,658
Collection of receivables	19,596,794
Miscellaneous collections	2,951,787
Net proceeds from money market placements	77,784,504
Proceeds from disposal of assets	390,378
Collection of rentals	250,758,880
Dividend received	13,858,937
Salaries and benefits	(52,995,076)
Payment of taxes and licenses	(53,213,999)
Collection of loans	132,550
Payment to suplliers and service providers	(244,243,506)
Loan Released	-
Gain from Investment	-
Payment of dividends	(89,152,600)
Payment of loans	-
Effect of exchange rate changes on cash and cash equivalents	625,256
Net increase in cash & cash equivalents	(40,083,437)

I, RHOEL Z. MABAZZA, CORPORATE SECRETARY OF THE ABOVE-MENTIONED GOVERNMENT CORPORATION

(NAME)

(POSITION)

DECLARE UNDER THE PENALTY OF PERJURY, THAT ALL MATTERS SET FORTH IN THIS GOVERNMENT CORPORATION INFORMATION SHEET WHICH CONSISTS OF 23 PAGES HAVE BEEN MADE IN GOOD FAITH, DULY VERIFIED BY ME AND TO THE BEST OF MY KNOWLEDGE AND BELIEF, ARE TRUE AND CORRECT.

I UNDERSTAND THAT THE FAILURE OF THE CORPORATION TO FILE THIS GIS FOR FIVE (5) CONSECUTIVE YEARS SHALL BE CONSTRUED AS NON-OPERATION OF THE CORPORATION AND A GROUND FOR THE REVOCATION OF THE CORPORATIONS CERTIFICATE OF INCORPORATION. IN THIS EVENTUALITY, THE CORPORATION HEREBY WAIVES ITS RIGHT TO A HEARING FOR THE SAID REVOCATION.

DONE THIS 11TH DAY OF OCTOBER 2024 AT 116 TORDESILLAS STREET SALCEDO VILLAGE, MAKATI CITY.

SUBSCRIBED AND SWORN TO BEFORE ME IN MAKATI CITY/PROVINCE, PHILIPPINES ON AFFIANT PERSONALLY APPEARED BEFORE ME AND EXHIBITED TO ME HIS PASSPORT NO. P6814857C ISSUED AT DFA NCR EAST ON APRIL 2024.

ATTY. MIKHAIL JUDE AMANDO R. FABIO III

DOC. NO:

NOTARY PUBLIC FOR NOTARY PUBLIC FOR AND INVARIONING E

APPOINTMENT NO. M-326, VALID UNTIL DEC. 31, 2025

PTR NO. MKT 10057420/01 12 2024 / MAKATI CITY

PAGE NO.

Commission expires on December 33P NO. 426832, ROLL NO. 81066

Roll of Attornov Number MCLE COMPLIANCE NO. VIII-0008160

BOOK NO.

Roll of Attorney Number _ VALID UNTIL APRIL 14, 2028 FABIO LAW OFFIC

PTR No. __ SERIES OF

UNIT 301-A, NO. 3532 HILARIO ST. BRGY, PALAWAN, MAKATI CITY

IBP No.

Office Address: