

LIST OF NDC SUBSIDIARIES AND AFFILIATES

Subsidiaries and Affiliates	Addresses
SUBSIDIARIES	
OPERATIONAL	
1 Batangas Land Company, Inc.	6/F NDC Building 116 Tordesillas Street, Salcedo Village, Makati City
2 First Cavite Industrial Estate, Inc.	6/F NDC Building 116 Tordesillas Street, Salcedo Village, Makati City
3 GY Real Estate, Inc.	6/F NDC Building 116 Tordesillas Street, Salcedo Village, Makati City
4 Kamayan Realty Corporation	6/F NDC Building 116 Tordesillas Street, Salcedo Village, Makati City
5 Philippine International Trading Corporation	5/F NDC Building 116 Tordesillas Street, Salcedo Village, Makati City
6 Pinangkaisa Realty Corporation	6/F NDC Building 116 Tordesillas Street, Salcedo Village, Makati City
NON-OPERATIONAL	
7 First Centennial Clark Corporation	6/F NDC Building 116 Tordesillas Street, Salcedo Village, Makati City
8 NDC - Philippine Infrastructure Corporation	6/F NDC Building 116 Tordesillas Street, Salcedo Village, Makati City
FOR DISSOLUTION	
9 Luzon Stevedoring Corporation	Tacoma and 2nd Streets, Port Area, Manila
WINDING UP	
10 Manila Gas Corporation	7/F NDC Building 116 Tordesillas Street, Salcedo Village, Makati City
AFFILIATES	
OPERATIONAL	
11 ASEAN Bintulu Fertilizer SDN. BHD.	Level 67, Tower 1, Petronas Twin Towers, Kuala Lumpur City Centre, 50088 Kuala Lumpur, Malaysia
12 LIDE Management Corporation	Administration Building, Gate 1, Leyte Industrial Development Estate, Isabel, Leyte
13 Manila Exposition Complex, Inc.	17/F Robinsons Summit Center, 6783 Ayala Avenue, Makati City
14 Philippine Mining Development Corporation	3001B & C West Tower, Philippine Stock Exchange Center Ortigas Center, Pasig City
15 Philippine Pharma Procurement Inc.	Penthouse NDC Building 116 Tordesillas Street, Salcedo Village, Makati City
16 San Carlos Bioenergy, Inc.	14/Floor, Net One Center, 3rd Avenue Corner 26th Street, E-Square, Crescent Park West, Bonifacio Global City, Taguig
17 Science Park of the Philippines, Inc.	17/F Robinsons Summit Center, 6783 Ayala Avenue, Makati City
NON-OPERATIONAL	
18 First International Document Masters, Inc.	c/o Riverside College, Inc. 24 Dr. Pablo Torre Street, Bacolod City
19 Menzi Development Corporation	c/o Privatization Management Office
20 Metro Hospital Waste Conversion	4522 Bataan Street Tambo, Paranaque, Metro Manila
21 Paper Industries Corporation of the Philippines	2/F Moredel Building, 2280 Pasong Tamo Extension, Makati City
22 Philippine Dockyard Corporation	
23 PHIVIDEC Industrial Estate	Malate, Manila
24 San Jose Oil Company	
25 Triad Asia, Ltd.	
26 UP-NDC Basilan Plantations, Inc.	8/F NDC Bldg., 116 Tordesillas St., Salcedo Village, Makati City. C/O Office of the VP for Business Development UP Admin Building, UP Campus, Diliman, Quezon City
FOR DISSOLUTION	
27 Alabang-Sto. Tomas Development, Inc.	6/F NDC Building 116 Tordesillas Street, Salcedo Village, Makati City
28 Interbank Venture Capital Corporation	Union Bank of the Philippines, 5/F SSS Building., Ayala Avenue, Makati City
29 P.T. Asean Aceh Fertilizer Corporation	Krueng Geukueh PO Box 09, Lhokseumaue, Aceh, Utara, Indonesia
30 Philbancor Venture Capital Corporation	c/o Metropolitan Bank & Trust Co., Metrobank Building Sen. Gil Puyat Avenue, Makati City
31 Resort Hotels	
32 Veterans Venture Capital Corporation	c/o Veterans Outpatient Center, Veterans Center, Taguig
UNDER RECEIVERSHIP	
33 National Steel Corporation	27/F, 88 Corporate Center, Valero corner Sedeno Street, Makati City
34 Refractories Corporation of the Philippines	12/F, Prestige Tower, Emerald Avenue, Ortigas Center, Pasig City
PRE-OPERATING	
35 ASEAN Potash Mining Corporation	TRC Building, No. 8, Sukhaphiban 5 Soi 32, Tha Raeng, Bang Khen District, Bangkok 10220, Thailand
OTHERS	
SHARES OF STOCK ACQUIRED FROM LUZON STEVEDORING CORPORATION	
36 LSCO - PDCP	
37 LSCO - PLDT	
38 LSCO - Republic Planters Bank	